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18 March 1986

MEMORANDUM FOR: Deputy Director for Intelligence

Director of Training and Education

FROM:

Director of Central Intelligence

SUBJECT:

Soviet Realities Institute

Congratulations on the way the Soviet Realities Institute seems to be put together. I would like to play as active a role as I can in this as Stan's memorandum suggests. In reading the memo, I wonder whether Sy Weiss, now free of his PFIAB responsibilities, has anything to contribute to this project. I have signed the Agency-wide notice. Go ahead and get it out as you see fit.

William J. Casey

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SECRET

OTE 86-6955

5 March 1986

MEMORANDUM FOR: Director of Central Intelligence

VIA:

Deputy Director of Central Intelligence

Executive Director

Deputy Director for Administration

25X1 F

FROM:

Director of Training and Education

SUBJECT:

Soviet Realities Institute--Status Report

REFERENCE:

Memo for DCI, fm D/OTE, dtd 16 Sept 85

(OTE 85-6717), Subj: Soviet Affairs Training

Program

- 1. Action Requested. That you approve the attached draft Agency-wide notice--over your signature--announcing the establishment of the Soviet Realities Institute and encouraging its support by individuals and managers to upgrade our understanding of the Soviet collection and analysis target.
- 2. Background. We are about to launch the Soviet Realities Institute, the organizational element that will activate the Soviet training program previously approved by you. (Reference). We have recruited some of America's outstanding scholars on the Soviet Union to help out. We have found considerable interest and enthusiasm for what we are doing.

In particular, we are asking scholars to conduct short (a week or less) seminars on the Soviet Union. The seminars are designed to provide an integrated overview of the nature, functioning and objectives of the Soviet system. To date, we have commitments from:

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27 February - 1 March 1986

16 - 20 June 1986



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25X1

September 1986

October 1986

November 1986

January 1987

25X1 We are currently negotiating with

Additional scholars are being contacted in our effort to offer eight to ten seminars each year.

All of these seminars will be videotaped for self-study use.

3. Blocks

Six instructional blocks, each providing in-depth study of a particular discipline or issue, are being developed for presentation as full- or part-time programs during 1986. The scheduling will be staggered to allow for maximum participation by Agency officers. Each block is directed by recognized specialists who are present or former Agency employees. The blocks and their directors are:

25X1

Soviet Intelligence and Active Measures

During his Agency career,

Kalaris headed both the SE Division and the
Counterintelligence Staff of the Directorate of
Operations. His block will focus on the
activities of the Soviet intelligence services,
including counterintelligence, foreign
intelligence collection and active measures,
including disinformation.

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25X1 25X1 Soviet Military Policy and Forces

is the former NIO for

Strategic Forces. His block will provide an overview of the Soviet military establishment, programs and forces as a target of U.S. intelligence collection and analysis. This will be done through a series of two- to three-hour seminars offered weekly by experts from the Agency, the policy and the academic communities. Where appropriate, the focus will include an assessment of the utility of various sources and methods in the production of finished intelligence on specific subjects.

Soviet Internal Politics

is a senior analyst in SOVA. His block consists of a series of weekly three-hour sessions focusing on issues of political power and decisionmaking in the USSR. These sessions will be led by outstanding Government and academic experts and will be supplemented by outside reading assignments.

Soviet Science and Technology (Julian Nall). In his position as NIO for Science and Technology, Nall has proposed a one-week full-time program covering Soviet planning, organization and capabilities in key S&T fields, and Community concerns in tracking the Soviet efforts.

Soviet Foreign Policy (Melvin Goodman). Goodman is senior analyst and special assistant to the Director of SOVA. This block is designed as a series of two-hour brown bag lunch sessions treating the major foreign policy issues confronting the Gorbachev leadership. In each instance, emphasis will be given to the regional implications of Soviet actions, collection priorities, problems for the Intelligence Community, and implications for U.S. policy.

25X1

Soviet Economy is former NIO for Economics and currently a faculty member of the Defense Intelligence College. In weekly three-hour sessions, Community and academic specialists will address the economic principles underlying a planned economy, then focus on such issues as Soviet economic growth, modernization, consumer incentives and the defense sector.

4. Other New Initiatives

25X1

In addition, we will bring in experts from both Government and academia for one-day discussions of issues of immediate concern, inviting members of the intelligence and policy communities to join us.

5. Field Instruction and Self-Study

To reach officers at both domestic and overseas posts, we have initiated a program of videotaping selected presentations. We have already taned five presentations in Russian and two in English and plan to record portions of the seminars and blocks whenever feasible We have also ordered a series of taned lectures by outstanding scholars of Soviet affairs, including for distribution, self-study and/or discussion. We also anticipate the development of seminars for delivery at domestic and overseas

locations.

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6. Conclusion

This is just a beginning. I am happy to report that there is considerable support in the Agency for the undertaking and a strong belief that it is long overdue. We are dedicated to the single proposition that we must get useful information on the USSR to the people who need it, which means flexibility, creativity and doggedness.

I know how interested you are in the problem the Soviet Union poses to our country today and in the coming years. Nothing is more critical to our work as an intelligence agency and to our future as a nation. I encourage you to play as active a role in this undertaking as your time permits, and we welcome your ideas on how we can better achieve our goals.

Setter achieve our goars.

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Attachment

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Deputy Director for Administration	Date
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Executive Director	Date
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